



THE  
Water  
Research  
FOUNDATION®

# Delivering Subscriber Value



2023

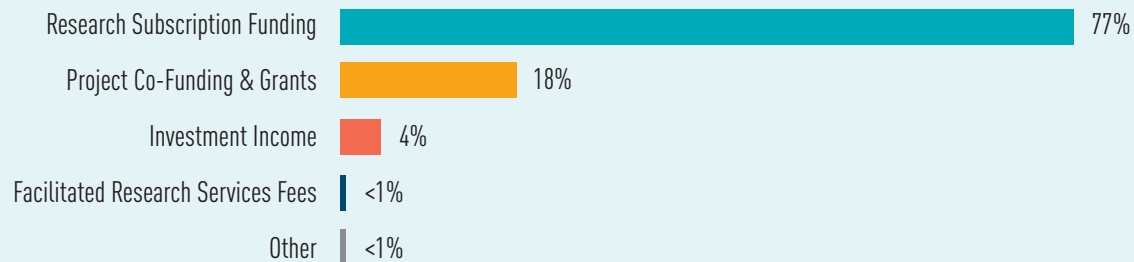
# FINANCIALS

## REVENUE

The Water Research Foundation (WRF) prides itself on sound financial stewardship of subscriber resources and federal, state, and private foundation grants. WRF's key source of revenue is subscriber funding, representing 77% of all revenue recognized in FY2023.

2023 Total Revenue

**\$23.3M**



### **MORE THAN 95% OF 2023 REVENUE**

is subscription revenue, co-funding, and grant revenue, which directly supports WRF research and contributes to the extensive water science portfolio available to subscribers.



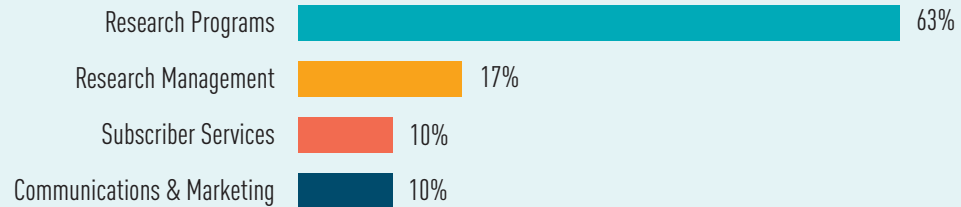
# FINANCIALS

## EXPENSES

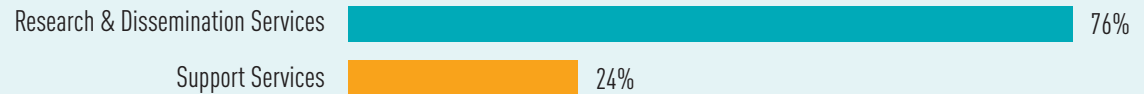
WRF's total expenses include both program and support services. Program services include research management, communications and marketing, subscriber services, and research program services. These functional areas and their related activities directly support the delivery of research to subscribers. Support services include management and general costs, as well as fundraising expenses, totaling 24% of all expenses.

### 2023 Total Expenses

**\$19M**



### 2023 Functional Allocation



**OVER 75% OF 2023 EXPENSES**, valued at more than **\$14 million**, funded program services and their related activities, directly supporting the delivery of research to WRF subscribers.

# VOLUNTEERS

WRF's research activities are greatly enriched by our **extensive network of volunteers**. Their donated time and expertise make it possible for WRF to deliver integrated One Water research focused on the needs of the entire water sector.

## BOARD OF DIRECTORS

Members of our Board of Directors are WRF subscribers and leaders in the water community. Our Board provides leadership, strategic direction, policy setting, and operational oversight to ensure that our organizational goals are achieved and resources are deployed wisely. For more information, contact Lucy Dickhoff at [ldickhoff@waterrf.org](mailto:ldickhoff@waterrf.org).



**Paul Rush, PE (Chair)**  
Deputy Commissioner,  
New York City Department  
of Environmental Protection



**John Entsminger, Esq. (Vice-Chair)**  
General Manager, Las Vegas  
Valley Water District & Southern  
Nevada Water Authority



**Kyle Dreyfuss-Wells (Treasurer)**  
Chief Executive Officer,  
Northeast Ohio  
Regional Sewer District



**Clifford Chan (Member-at-Large)**  
General Manager  
East Bay Municipal  
Utility District

**Martin Adams (Nominating Committee Chair)**  
General Manager and Chief Engineer,  
Los Angeles Department of Water and Power

**Silvia Amparano, CPA, CPFO**  
Deputy Director,  
Tucson Water

**Tad Bohannon, JD, MBA**  
Chief Executive Officer,  
Central Arkansas Water

**Laura Briefer, MPA**  
Director, Salt Lake City Department  
of Public Utilities

**Mikita Browning**  
Commissioner, City of Atlanta Department  
of Watershed Management

**Shane Chapman, MPA**  
Assistant General Manager/Chief Administrative  
Officer, Metropolitan Water District of  
Southern California

*(continued)*



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**Angela Charles, MPA**

Director, Charlotte Water

**Andrea Holthouse Cheng, PE, PhD**

Commissioner, City of Chicago  
Department of Water Management

**Albert Cho, MBA**

Senior VP, Chief Strategy and External  
Affairs Officer, Xylem, Inc.

**Mickey Conway**

Chief Executive Officer, Metro Water  
Recovery

**Lou Di Gironimo**

General Manager, Toronto Water

**Dennis W. Doll (Emeritus Director)**

Chairman, President, and Chief Executive  
Officer, Middlesex Water Company

**Zeynep Erdal, PhD, PE**

Integrated Solutions and Capabilities  
Director, Black & Veatch

**Yvonne W. Forrest**

Deputy Director, City of Houston Water

**Jon Freedman, MBA, JD**

Global Government Affairs Leader, Veolia  
Water Technologies & Solutions

**David Gadis**

Chief Executive Officer and General  
Manager, DC Water

**Randy Hayman, Esq.**

Commissioner and Chief Executive Officer,  
Philadelphia Water Department

**Alex Margevicius (Audit Committee Chair)**

Commissioner, Cleveland Water Department

**Cheryl Norton**

Executive Vice President and Chief Operating  
Officer, American Water

**Brian Perkovich**

Executive Director, Metropolitan Water  
Reclamation District of Greater Chicago

**Cheryl Porter, MBA, JD**

Chief Operating Officer, Great Lakes Water  
Authority

**Lindsey Rehtin, CPA**

President & CEO, Northern Kentucky Water  
District

**Brian Steglitz, PE (Tailored Collaboration  
Review Committee Chair)**

Manager, Water Treatment Services, Ann Arbor  
Water Utilities Department

**Beverley Stinson, PhD**

Executive Vice President and Water Business Line  
Leader, AECOM

**Todd Swingle, PE, MBA**

Executive Director, Toho Water Authority

**Diane Taniguchi-Dennis, PE, BCEE, MBA  
(Research Advisory Council Chair)**

Chief Executive Officer, Clean Water Services



## RESEARCH ADVISORY COUNCIL

The Board appoints the Research Advisory Council (RAC), which provides technical recommendations regarding issues and challenges to be addressed under the Research Priority Program. The RAC also selects projects for funding.

**Diane Taniguchi-Dennis, PE, BCEE, MBA (Chair)**

Chief Executive Officer, Clean Water Services

**Pinar Balci**

Assistant Commissioner, New York City  
Department of Environmental Protection

**Jeff Biggs**

Principal Management Consultant, Carollo

**Tad Bohannon, JD, MBA**

Chief Executive Officer, Central Arkansas Water

**Laura Briefer, MPA**

Director, Salt Lake City Department of Public Utilities

**Clifford Chan**

General Manager, East Bay Municipal Utility District

**Albert Cho, MBA**

Senior VP, Chief Strategy and External  
Affairs Officer, Xylem, Inc.

**Zonetta English**

Strategic Initiatives & Project Delivery Director,  
Louisville Metropolitan Sewer District

**Zeynep Erdal, PhD, PE**

Integrated Solutions and Capabilities  
Director, Black & Veatch

**Paul Kadota**

Program Manager, Metro Vancouver

**Chance Lauderdale**

Vice President, HDR, Inc.

**Alex Margevicius**

Commissioner, Cleveland Water Department

**Cheryl Norton**

Executive Vice President and Chief Operating  
Officer, American Water

**Megan Plumlee, PhD, PE**

Director of Research, Orange County Water District

**Whit Wheeler**

Assistant Public Utilities Director, City of Raleigh  
Public Utilities

**Karen Mogus (Non-Voting Advisor)**

Deputy Director, California State Water Resources  
Control Board

**Phil Zahreddine (Non-Voting Advisor)**

Senior Technical Advisor, Office of Wastewater  
Management, U.S. Environmental  
Protection Agency

## TAILORED COLLABORATION REVIEW COMMITTEE

The Board appoints the Tailored Collaboration Review Committee (TCRC). Members must be from WRF subscribing utilities. The Tailored Collaborative Research Program addresses issues important to subscribers on a regional or national level.

**Brian Steglitz, PE (Chair)**

Manager, Water Treatment Services,  
Ann Arbor Water Utilities Department

**Peter Keenan**

Senior Director – Engineering Technical Services,  
American Water Engineering

**Dave Johnson**

Deputy General Manager Operations - Southern Nevada  
Water Authority and Las Vegas Valley Water District

**Cynthia Lane**

District Manager, Platte Canyon  
Water and Sanitation District

**Jonathan Leung**

Director of Water Quality, Los Angeles  
Department of Water and Power



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